



## NOTICE OF MEETING

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### Safer Communities Executive Board

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FRIDAY, 12TH DECEMBER, 2008 at 11:00 HRS – CHIEF EXECUTIVE'S BOARD ROOM,  
L5 (N) RIVER PARK HOUSE.

**MEMBERS:** Please see membership list below.

#### AGENDA

**1. APOLOGIES AND SUBSTITUTIONS**

To receive any apologies for absence.

**2. MINUTES (PAGES 1 - 8)**

To confirm the minutes of the meeting held on 15 October as a correct record.

**3. DECLARATIONS OF INTEREST**

Members of the Board must declare any personal and/or prejudicial interests with respect to agenda items and must not take part in any discussion required with respect to these items.

**4. URGENT BUSINESS**

The Chair will consider the admission of any items of urgent business. (Late items will be considered under the agenda item where they appear. New items will be considered under Item 12 below).

**5. TERRORISM UPDATE**

A verbal update will be provided by the Police.

**6. TERMS OF REFERENCE (PAGES 9 - 14)**

7. **QUARTER TWO PERFORMANCE MONITORING UPDATE (PAGES 15 - 26)**
8. **DEVELOPING A HARINGEY RESPONSE TO REDUCING ADULT RE-OFFENDING THROUGH COORDINATED REHABILITATION AND RESETTLEMENT (PAGES 27 - 42)**

Please note that this report is exempt and is not available to members of the public.

9. **KEY PRIORITIES 2009/10 (FROM ASSESSMENT TO INVESTMENT) (PAGES 43 - 98)**

Please note that this report and appendices are exempt and are not available to members of the public.

10. **RISK REGISTER (PAGES 99 - 108)**
11. **FEEDBACK FORM PARTNERSHIP BOARDS (PAGES 109 - 126)**

To note updates from the following:

- Acquisitive Crime Partnership Board
- Anti Social Behaviour Partnership Board
- Drug and Alcohol Partnership Board
- Other Violent Crime Partnership Board
- Youth Offending Service Partnership Board

12. **NEW ITEMS OF URGENT BUSINESS**

To consider any items of new Urgent Business admitted under Item 4.

13. **ANY OTHER BUSINESS**

To consider any items of AOB.

14. **DATES OF FUTURE MEETINGS**

The date of the next scheduled meeting is 16 March 2009.

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ORGANISATIONS	NO. OF REPS	NAME OF REPRESENTATIVE
Haringey Council	8	<b>Dr Ita O'Donovan</b> , Chief Executive (Chair) <b>Councillor Nilgun Canver</b> , Executive Member for Enforcement & Community Safety <b>Niall Bolger</b> , Director of Urban Environment <b>Sharon Shoesmith</b> , Director of The Children and Young People's Service <b>Barbara Nicholls</b> , Director Rep for Adult, Culture and Community Services <b>Claire Kowalska</b> , Community Safety Strategic Manager <b>Marion Morris</b> , Drug & Alcohol Partnership Manager <b>Jean Croot</b> , Head of Safer Communities
Haringey Teaching Primary Care Trust	1	<b>Christina Gradowski</b> , Director
Haringey Metropolitan Police	1	<b>Dave Grant</b> , Borough Commander (Vice-Chair)
Haringey Fire Service	1	<b>John Brown</b> , Borough Commander
Haringey Probation Service	1	<b>Mary Pilgrim</b> , Head of Service Delivery, Haringey
Homes for Haringey	1	<b>Paul Bridge</b> , Chief Executive
Mental Health Trust	1	<b>Lee Bojtor</b> , Director
Community Link Forum	3	<b>Sue Brown</b> <b>Mohamed Maigag</b> <b>Rev Nims Obunge</b>
HAVCO	1	<b>Enid Ledgister</b>
Metropolitan Police Authority	1	<b>Joanne McCartney</b> , Independent MPA Member
Haringey Magistrates Court	1	<b>Stephen Carroll</b> , Bench Legal Manager
<b>TOTAL</b>	<b>20</b>	



**MINUTES OF THE SAFER COMMUNITIES EXECUTIVE BOARD (HSP)  
WEDNESDAY, 15 OCTOBER 2008**

**Present:** Dave Grant (Vice-Chair), Sue Brown, Cllr Canver, Jean Croot, Fred Ellis, Samantha Evans, Jennifer James, Claire Kowalska, Mohamed Maigag, Marion Morris, Nims Obunge, Carolyn O'Sullivan

**In attendance:** Councillor Aitken, Deidre Cregan, Paulette Haughton, Andrew James, Leo Kearse, Sharon Kemp, Greg Lucas, Eliza Meechan, Mamy Mwando, Robin Payne, Jackie Thomas, Patsy Wollaston,

**LC62. APOLOGIES AND SUBSTITUTIONS**

It was noted that apologies had been received from the following:

Dr Ita O'Donovan - Sharon Kemp substituted  
Lee Bojtor  
Christine Gradowski  
Kirsten Hearn  
Enid Ledgister  
Barbara Nicholls  
Mary Pilgrim  
Sharon Shoemith - Jennifer James substituted

**LC63. MINUTES**

The Board received the minutes of the meeting held on 23 June 2008 for confirmation.

As a matter arising, thanks were expressed to all partners who had been involved in Peace Week for their hard work in making the event a success.

An update on whether the Terms of Reference had been amended as agreed at the previous meeting would be provided at the next meeting.

**RESOLVED:**

That the minutes of the meeting held on 23 June 2008 be confirmed as a correct record.

**LC64. DECLARATIONS OF INTEREST**

No declarations of interest were made.

**LC65. URGENT BUSINESS**

**RESOLVED:**

That the report for information, Young People and Knife Crime, be admitted as an item of urgent business. It was noted that this was not a late report, but had been omitted in error from the main agenda pack.

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**LC66. TERRORISM UPDATE**

The Board was advised that threats from terrorist activity were still extant. Continued vigilance was essential, and information provided as a result of observations from the general public had been very successful in countering potential threats to date. Members of the Board were encouraged to pass this message on to colleagues.

**RESOLVED:**

That the content of the report be noted.

**LC67. ANNUAL STRATEGIC ASSESSMENT - KEY FINDINGS**

The Board received a report and presentation on the Strategic Assessment for the period September 2007 to August 2008. The report advised that overall crime rate was down 8% year on year for the past three years, and gave headline figures for crime and other issues as indicated by crime, disorder and environmental data for Haringey. It was noted that the decrease in malicious calls to the Fire Service indicated in the report was due to a change in the Fire Service's response to such calls and not due to a decrease in the number of calls being made, which was in fact increasing.

It was agreed that it was important to try and ensure that information was collated in the same way year on year in order to establish baseline data and facilitate performance monitoring, and for the timings of the collation of data to be co-ordinated such that each dataset covered the same time period. It was suggested that the Performance Management Board look into these issues in due course. It was noted that the full Annual Strategic Assessment would be published electronically in mid-November.

**RESOLVED:**

That the content of the report be noted.

**LC68. YOUNG PEOPLE AND KNIFE CRIME - KEY PARTNERSHIP ACTIVITY**

The Board received a report for information that provided an overview of some of the projects in Haringey that focussed on preventing or reducing violent crime relating to knives among young people. In addition to the projects outlined in the report, the Board noted that a robust knife referral scheme pilot would be taking place to the end of March 2009.

The Board discussed the use of knife arches. It was agreed that, when knife arches were being operated, it was important to educate and inform young people about why the arches were being used and their importance. It was agreed that work should be undertaken to ensure that the British Transport Police (BTP) were aware of the issues around the use of knife arches, and of best practice in this area. It was suggested that the Government Office for London discuss this issue further with the BTP. It was also suggested that the BTP be invited to a meeting of the Board in future, when key issues in which they had some involvement were on the agenda.

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**RESOLVED:**

That the content of the report be noted.

**LC69. PROTECTING YOUNG PEOPLE FROM VIOLENT KNIFE CRIME**

The Board received a report on guidance for schools on the use of metal detecting wands and the protocols required. It was intended that this guidance be circulated to all schools and school governors, and that each school would produce its own protocol, which would be shared with parents and consulted on with the local community. It was noted that the emphasis was not on criminalising any young person, but on obtaining the best solution for the individuals concerned.

The Board discussed the twin-track approach of some schools to drugs, where young people had an opportunity to come forward and share information without the risk of punishment, and how this might work for knives. The Board noted that schools did have discretion regarding how they responded to information provided voluntarily by pupils, and that the CAF assessment, which would automatically be triggered for any young person found in possession of an offensive weapon, would look at the needs of that young person holistically; the emphasis would not be on punishment.

It was noted that where the use of metal detecting had been introduced, such as at CoNEL, the process had caused few problems and had been an effective way of communicating that the institution was not complacent in its protection of the young people for whom it was responsible. The Board greatly welcomed the progress that had been made regarding this issue.

**RESOLVED**

That, taking into account the comments made during discussion of the report, the Board supports the LSCB to release the Protecting Young People from Violent Crime guidance to schools.

**LC70. PERFORMANCE AGAINST KEY TARGETS : QUARTER 1 EXCEPTION REPORT**

The Board received a report outlining performance against key targets and providing details of exceptions from Quarter 1. The Board noted the new performance management arrangements, the performance against targets, and the areas of concern. It was noted that gaps in the information available were due to a lack of baseline data for newly-introduced targets, and that work to establish baseline data and set appropriate targets for the following year was underway. The Board noted that performance monitoring was a duty for every theme board, and that every indicator was of the utmost importance, as each figure related to residents' lives.

**RESOLVED:**

That the Board note the new performance management arrangements and areas of concern for Quarter 1, as outlined in the report.

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**LC71. DYING FOR A DRINK - HARINGEY'S ALCOHOL HARM REDUCTION STRATEGY  
2008-11**

The Board received a report on Haringey's Alcohol Harm Reduction Strategy 2008-2011. The Board noted that the rate of alcohol-related deaths in Haringey was the main issue to be addressed, and that analysis of the data was underway, to identify those who were affected. The Board was advised that TPCT had earmarked £250k in its investment strategy for 2009/10 for delivery of the strategy, and that ACCS had put forward a bid for a further £100k as part of the Council's pre-business planning review process, the outcome of which would be known in December 2008.

The Board welcomed the report, and commended the content of the strategy and action plan. It was suggested that Enforcement might have a valuable role in the delivery of point CS6 of the action plan, and that this be explored further. Board members were invited to submit any further comments on the strategy and action plan to Marion Morris by Friday 17 October.

The Board thanked Marion Morris and her team for the work they had put into producing the strategy, which was agreed to be excellent. The fact that the strategy was costed was welcomed, and it was agreed that it was important to ensure that the costings were updated as the process continued.

Subject to any further comments submitted, and taking into account the above discussion it was:

**RESOLVED**

- i) That the strategy and action plan be approved and the proposed monitoring and evaluation framework for delivery be supported by the Board.
- ii) That the proposed title for the strategy, Dying for a Drink? be agreed.
- iii) That it be noted that the DAAT have been successful in its application to GoL for National Partnership Improvement Funding. This £15k will essentially help to mainstream some of the key activity across the partnership and drive through the delivery of the action plan.

**LC72. DOMESTIC AND GENDER BASED VIOLENCE STRATEGY**

The Board received a report on the second Haringey Domestic Violence and Gender Based Violence Strategy, covering 2008-2012. The new strategy differed from the first Haringey Domestic Violence Strategy for 2004-2008 in that Gender Based Violence was now included, including issues such as rape and sexual assault, trafficking and sexual exploitation, Female Genital Mutilation and forced marriage. The Board was advised of the four key strategic priorities:

- Improve the support and safety of those who experience or are threatened by Domestic or Gender Based Violence.
- Further reduce the tolerance of Domestic Violence and Gender Based Violence in our local communities.
- Hold abusers accountable.



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- Further increase children and young people's safety and welfare.

The Board asked what plans were in place to reach communities whose cultural practices included practices that constituted Gender Based Violence, and how awareness that these practices were criminal offences could be developed. It was reported that a number of community-based initiatives were underway to provide information and to encourage and facilitate women to come forward with information, and that the work was taking place with schools to help staff and other professionals identify signs that practices such as FGM were taking place. Any further suggestions of how to address this issue would be welcomed.

Concern was raised regarding the over-representation of Black Caribbean and African residents among Hearthstone clients for 2007-08. While it was acknowledged that this could be a result of positive support networks within the community enabling people to feel confident in approaching Hearthstone, it was felt that this issue should be investigated further. It was suggested that ways of exploring and addressing this issue be discussed with faith organisations as a first step.

The Board thanked everyone involved in producing the strategy for their hard work.

**RESOLVED:**

- i) That the strategic aims of the Domestic Violence and Gender Based Violence Strategy be approved.
- ii) That the actions to be completed to implement this Strategy be approved.
- iii) That the achievements of the first Haringey Domestic Violence Strategy be noted.

**LC73. REDUCTIONS TO POOLED TREATMENT BUDGET**

The Board received a report on reductions to the Pooled Drug Treatment Budget. It was noted that reductions to this budget had been influenced by a requirement for the Department of Health to make efficiency savings by 2010/11 and by changes in the funding formula. The Board was advised that the reduction would have a direct impact on services, and that further discussions with providers would be necessary to consider how to manage services. Discussions were taking place to see if additional funding could be drawn down from external organisations. The Board acknowledged that the reduction in budget was likely to have a long term impact on the whole community.

The Board discussed the impact of the budget reduction on services for specific community issues such as the use of khat in the Somali community and cannabis and skunk in the African Caribbean community, and expressed disappointment that projects such as the successful pilot project to tackle khat would be discontinued. The Board noted that Cllr Canver had contacted Vernon Coaker regarding the issue of the classification of khat and it was agreed that further lobbying on this issue was needed, along with additional academic research. It was suggested that earlier work on developing a khat action plan within the Somali community be revived, and that contact should be made with community leaders to co-ordinate this work. It was also

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suggested that there might be a role for Enforcement in addressing the issue of khat at point of sale.

**RESOLVED**

- i) That it be noted that Cllr Canver has written to Vernon Coaker, Parliamentary Undersecretary of State for Policing, Security and Community Safety outlining the concerns regarding these reductions.
- ii) That it be noted that a paper is going to Haringey Council's Chief Executive Management Board in early 2009 on drugs/alcohol commissioning to consider any opportunities for mainstreaming some of this work.
- iii) That it be noted that the 2008/09 annual drug treatment needs assessment will include a specific section on the impact of these reductions and identify 'unmet need'.
- iv) That it be noted that this will be reflected in the development of the drug treatment plan for 2009/10.
- v) That it be noted that the SCEB Performance Management Group will investigate and consider the scope for meeting some of this unmet need.

**LC74. NEW SAFER NEIGHBOURHOOD TEAM WARD PANEL PRIORITIES**

The Board received a report on priorities identified by the Haringey Ward Panel Chairs' and Partnership Forum. It was emphasised that there was no proposal to change any element of current policing arrangements, but that the Forum's discussions enabled any crime and disorder issues that were common to all Wards to be identified and flagged up. For clarity, it was suggested that the wording of the report be reviewed, in consultation with the Borough Commander.

**RESOLVED:**

That, together with the issues discussed above, the content of the report be noted.

**LC75. SUB-BOARD REPORTS**

**RESOLVED:**

That the content of the sub-board reports as circulated be noted.

**LC76. DISCUSSION ITEM: REDUCING RE-OFFENDING**

The Board received a report and presentation on the reducing re-offending in adults action plan. It was noted that this was a draft interim report for discussion. It was reported that re-offending was an issue underpinning a wide range of other issues. While individual agencies handled specific areas related to reducing re-offending, it was noted that there was no overarching strategy for tackling re-offending within

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Haringey. A report into the different services being provided by the various agencies and how these could be co-ordinated had been commissioned and the Board was advised of the interim findings.

The report emphasised the speed in which services for ex-offenders were needed in order to address re-offending and highlighted that, while ex-offenders involved with the programmes such as the PPO scheme or Drug Interventions Programme had access to a number of services via these initiatives, those who were not involved in either programme had very limited means of access to the services available. The report looked at the needs of offenders in Haringey, as analysed using the national Offender Assessment System, and the pathways for addressing these needs and how these were integrated into the criminal justice system.

It was emphasised that there were likely to be resource requirements due to the complexity surrounding services for reducing re-offending, but that an overarching structure would be necessary if the target for reducing re-offending was to be met.

The Board discussed the issues raised. It was agreed that a strategic approach and co-ordination between agencies were essential, and that discussions needed to take place among the service leaders. It was agreed that responsibility for the pathways was shared by all the theme boards.

The Board agreed that further work on how to address this issue across the portfolios was necessary.

**RESOLVED:**

- i) That the content of the report be noted, and that an update be brought to the next meeting of the Board for further discussion.
- ii) That a sub-group be established to look into the issues raised in advance of the next meeting. Cllr Canver, Marion Morris and Paulette Haughton would meet in advance of the next meeting to clarify the next stage of the project's development.

**LC77. NEW ITEMS OF URGENT BUSINESS**

The report, Young People and Knife Crime – Key Partnership Activity, had been accepted as agenda item 7.

**LC78. ANY OTHER BUSINESS**

**RESOLVED:**

- i) That the bid for funding for a Neighbourhood Crime and Justice post for a period of two and a half years be endorsed by the Board.
- ii) That the Safer for All Strategy Summary: 2008-2011 be noted.

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**LC79. DATES OF FUTURE MEETINGS**

The following dates for future meetings were noted:

- 12 December 2008
- 16 March 2009

**Dr Ita O'Donovan**

**Chair**

## **SAFER COMMUNITIES EXECUTIVE BOARD**

### Terms of Reference

#### **1. Introduction**

In response to the Crime and Disorder Act 1998, statutory Crime and Disorder Reduction Partnerships (CDRPs) were established in all local authorities. In Haringey, this grouping is known as the Safer Communities Executive Board (SCEB) and comprises representatives from all statutory and key non-statutory partners in the borough.

SCEB reports directly to the Haringey Strategic Partnership and is responsible for delivering outcomes in the Sustainable Community Strategy that relate to the prevention and reduction of crime, fear of crime, anti-social behaviour and the harm caused by drug and alcohol misuse.

#### **2. Guiding principles**

The Safer Communities Executive Board will:

- Seek to maximise the resources of the whole partnership to meet its targets and objectives
- Seek to engage the diverse communities that exist within Haringey in the course of its work
- Encourage an evidence-based approach and the sharing of intelligence, data, research and information to improve outcomes
- Ensure that all partners have equal opportunity to express the views of their organisation or community and that those views are given equal consideration

#### **3. Core functions**

- 1) Agree and monitor the allocation and use of all relevant budgets, encouraging the use of pooled budgets, staff and services where appropriate
- 2) Oversee the production of annual crime audits and endorse action plans and key strategies (including the Local Area Agreement), ensuring clear links between need and activity
- 3) Agree a performance and project management framework with regular monitoring and evaluation of outcomes against measurable outputs and baselines

- 4) Respond to, and ensure compliance with, Government legislation, new policies and initiatives
- 5) Agree the strategic framework for any Best Value or Comprehensive Performance Assessment process
- 6) Oversee, monitor and develop the work of all sub-groups, undertaking reviews of the structure as required (see appendix 1)
- 7) Agree and update a Risk Register annually

#### **4. Membership**

4.1 The Safer Communities Executive Partnership Membership for 2007/08 is as follows: (see page 5)

##### **4.2 Chair**

In line with common practice among CDRPs, the Chair will be held by the Local Authority, subject to agreement at the first meeting of the financial year.

##### **4.3 Vice Chair**

The Vice Chair will be held by Haringey MPS. This will be confirmed as in 4.2 above

##### **4.4 Deputies**

Members may arrange for a suitable Deputy to attend on their behalf. The SCEB Secretariat should be formally notified, so that the Deputy can be included in all mailings, etc.

Members cannot arrange for a Deputy to attend on more than two occasions in one year, and not consecutively.

##### **4.5 Representatives**

Partner bodies are responsible for ensuring that they are represented at an appropriate level. These representatives are responsible for disseminating decisions and actions back to their own organisations, ensuring compliance with any actions required and reporting progress to the board.

If a representative is absent for three consecutive meetings, the organisation/sector will be asked to reconfirm its commitment to the partnership and reappoint, if necessary.

##### **4.6 Voluntary and Community Sector**

The Voluntary and Community Sector will be represented on the Partnership through the Community Link Forum (CLF) – the ‘forum of forums’ for the community and voluntary sector in Haringey. The CLF

will have 32 places on the HSP providing representation across the partnership structure as follows:

- HSP Board – HAVCO Chair + 6 elected community representatives
- HSP PMG – HAVCO Chief Executive
- 6 Theme Boards – 1 HAVCO representative + 3 elected representatives for each board.

#### 4.7 **Co-opting**

The Partnership may co-opt additional members by agreement

#### 4.8 **Observers**

There are two observers identified from the Metropolitan Police Authority and Government Office for London, who are exempt from agreeing decisions and actions by the board.

#### 4.9 **Performance Management Group (PMG)**

A sub-group of SCEB will oversee performance and guide any corrective action, reporting issues of concern to the main board.

This sub-group will be chaired by the Assistant Chief Executive (Policy, Performance, Partnerships and Communication) and will meet at least 6 times annually. Special meetings may be called at the Chair's discretion to consider urgent business. Membership of the group is currently:

- Assistant Chief Executive, Haringey Council
- Vice Chair, Head of Safer Communities Service
- Director, Primary Care Trust
- Detective Chief Inspector, Borough Intelligence Unit
- Borough Fire Commander
- Community Safety Manager (in attendance)

#### 4.10 **Meetings**

Meetings will be held four times a year at an appropriate venue in the borough.

## 5. **Proceedings**

#### 5.1 **Decision-making / voting**

The SCEB will endeavour to arrive at all decisions by consensus. Decisions on expenditure above £25,000 will be referred to the Chair; the Cabinet Member for Enforcement and Safer Communities and the MPS Borough Commander for endorsement.

5.2 **Conflict resolution**

In exceptional circumstances or where the board fails to reach consensus on key issues, this will be referred to the Chair; the Chief Executive of the Primary Care Trust (Chair of the DAAT) and the MPS Borough Commander (Vice Chair of SCEB) for a unanimous decision.

5.2 **Accountability**

SCEB is accountable to the Haringey Strategic Partnership and, through the London Borough of Haringey, to the central Government and the wider community.

5.3 **Access of information**

The agenda, papers and minutes will be available to the public on request and accessible via Haringey's website on:  
<http://www.haringey.gov.uk>

An annual review of the work and progress of the partnership will be made publicly available.

5.4 **Agendas**

Agendas and reports will be circulated at least five working days before the meeting. Additional, late items will be taken at the discretion of the Chair.

6. **Rules of conduct**

6.1 **Interest**

Members must declare personal and/or pecuniary interests with respect to agenda items and must not take part in any decision required with respect to these items.



## Safer Communities Executive Board (SCEB) Membership List –Updated

ORGANISATIONS	NO. OF REPS	NAME OF REPRESENTATIVE
Haringey Council	8	<b>Dr Ita O'Donovan</b> , Chief Executive (Chair) <b>Councillor Nilgun Canver</b> , Executive Member for Enforcement & Community Safety <b>Niall Bolger</b> , Director of Urban Environment <b>Sharon Shoesmith</b> , Director of The Children and Young People's Service <b>Barbara Nicholls</b> , Director Rep for Adult, Culture and Community Services <b>Claire Kowalska</b> , Community Safety Strategic Manager <b>Marion Morris</b> , Drug & Alcohol Partnership Manager <b>Jean Croot</b> , Head of Safer Communities
Haringey Teaching Primary Care Trust	1	<b>Christina Gradowski</b> , Director
Haringey Metropolitan Police	1	<b>Dave Grant</b> , Borough Commander (Vice-Chair)
Haringey Fire Service	1	<b>John Brown</b> , Borough Commander
Haringey Probation Service	1	<b>Mary Pilgrim</b> , Head of Service Delivery, Haringey
Homes for Haringey	1	<b>David Hucker</b> , Chief Executive (interim)
Mental Health Trust	1	<b>Lee Bojtor</b> , Director
Community Link Forum	3	<b>Sue Brown</b> <b>Mohamed Maigag</b> <b>Rev Nims Obunge</b>
HAVCO	1	<b>Enid Ledgister</b>
Metropolitan Police Authority	1	<b>Joanne McCartney</b> , Independent MPA Member
Haringey Magistrates Court	1	<b>Stephen Carroll</b> , Bench Legal Manager
<b>TOTAL</b>	<b>20</b>	

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**Meeting:** Safer Communities Executive Board

**Date:** 12 December 2008

**Report Title:** Quarter Two Performance Monitoring Update

**Report of:** Sharon Kemp, Assistant Chief Executive  
Claire Kowalska, Community Safety Manager

**Summary**

This report presents the performance against key targets, projects and expenditure for the principal targets under the Safer Communities Executive Board for the period July – September 2008.

**Recommendations**

This report is for information only

**Financial/Legal Comments**

N/A

**For more information contact:**

Name: Claire Kowalska  
 Title: Community Safety Manager  
 Tel: 0208 489 6949  
 Email: [claire.kowalska@haringey.gov.uk](mailto:claire.kowalska@haringey.gov.uk)

**1. Background**

- 1.1 This report covers exceptions in relation to progress against projects, expenditure and key targets for the period July – September 2008. It is accompanied by two appendices: A Project Highlight Report and a Quarterly Performance Review – both of which have a red, green and amber traffic light system. It should be borne in mind that this is a system of self-rating by Project Managers and may, therefore, be liable to some differences in interpretation.
- 1.2 The reporting format has been amended for Q2. The Highlight Report shows progress against each project and expenditure to date with a summary of individual project objectives and comments. The Performance Review has been pared down to show only the Local Area Agreement (LAA) targets, including the six improvement targets, three stretch targets and relevant cross cutting indicators. Other national targets relating to Safer Communities responsibilities will continue to be monitored but only reported bi-annually.

## **2. Project Highlight (and Budget) Report - 1<sup>st</sup> attachment**

- 2.1 Safer Communities is currently responsible for 12 project areas funded from the Area Based Grant. For ease of reporting, some funds have been amalgamated this quarter. These include: A variety of separate funds held by Children and Young People's Service (C&YPS) now joined under the Young Person's Substance Misuse Grant; a separate allocation from C&YPS to Victim Support now aligned with Safer Communities allocation under one amount; the ASBAT staff and project/CCTV budgets united.
- 2.2 All projects are agreed on the basis of submissions that demonstrate clear project outcomes, milestones and links to LAA and other HSP strategic outcomes and priorities. Quarterly monitoring reports are required by all Project Managers in receipt of funding. These reports form the basis of the information attached which prompts a rating against timescales, resources, issues, risks and budget positions.
- 2.3 The majority of projects and budgets have been rated as Green this quarter. A few issues have been highlighted as Amber and these relate mainly to slippage in timescales. The rules stipulate that any budget variance exceeding 5% over or under the profile or £500K, whichever is the lower, must be ranked as Red.
- 2.4 The exceptions (marked as red) for Q2 are as follows:
  - Young People's Substance Misuse Grant: The under-spend is due to the delayed recruitment of a Senior Practitioner in the Children &

Young People Service. This post has been filled and a budget re-profile is underway.

- Anti-social Behaviour Action Team: A red rating has been applied to both resources and risks. This relates to the fact that case loads are currently at three times the recommended limit with no staffing growth since 2003 and heavy reliance on short-term funding.
- Safer Communities Provision: There is a red rating against budgets due to 1.6 posts being currently unfilled in the Community Safety Team. This is being resolved through reallocation to front-line services in the Youth Offending Service and the ASBAT
- Partnership Board Annual Delivery Plans: There is a red rating against this budget due in part to the late commissioning of projects pending analysis and problem-solving and in part to areas of priority being met this year from unforeseen external grants.

### **3. Q2 Performance Review against key targets – 2<sup>nd</sup> attachment**

#### **On track**

- 3.1 The following indicators are on track (where there is an agreed target and available information/data) - NI 16 (serious acquisitive crime rate), NI 35 (preventing violent extremism), NI 111 (first time entrants to the Youth Justice System), NI117 16 – 18 year olds in education, employment or training, and the stretch targets for sanctioned detections relating to domestic violence and reduction in personal robbery.

#### **Awaiting survey**

- 3.2 Perception indicators including NI 17, 21, 22 and 23 are awaiting the results of the Place Survey which will be distributed in January 09

#### **Data and other issues**

- 3.3 NI 39 (alcohol related hospital admissions) is awaiting data from the NW Public Health Observatory and NI 40 (drug users into effective treatment) reports 4 months in arrears.
- 3.4 NI 15 (serious violent crime rate) - due to the reclassification of data nationally, Q2 has jumped from 0.15 per 1000 population (34) to 0.341 per 1000 population (77)
- 3.5 The baseline and target for Victim Support's work with young victims relating to local LAA indicator is unworkable and is being revisited along the lines of the PVE target.

#### **Performance issues**

3.4 Although NI 16 (serious acquisitive crime) is overall on target, Theft from Motor Vehicles has seen a 13% rise Year to Date to 12<sup>th</sup> October compared with the same period last year and this is an area of concern.

3.5 There are no other actual performance issues this quarter. The situation with the stretch target for repeat victims of domestic violence was discussed in Q1.

## Quarterly Performance Review - 2008/09

Q2

Section 1

07/08	08/09	Quarter 1	Quarter 2	Quarter 3	Quarter 4	YTD Progress
<b>Safer Communities</b>						
<b>Improvement Target</b>	<b>NI 15 Serious violent crime rate</b>					Lead: NS
	Target	No target set. (National issue)				
	Comment	This is a new indicator for which baseline figures will be developed during the year. Figures shown represent performance for each quarterly period. PYTD is 111 (0.49 per 1000 pop.) Changes to the counting rules (affecting GBH category) resulted in a significant increase in figures for the August return which greatly increased the Q2 total.				
	<b>SCI</b>	NA	NA			
		34 (0.15 per 1000 pop.)	77 (0.341 per 1000 pop.)			
<b>Improvement Target</b>	<b>NI 16 Serious acquisitive crime rate</b>					Lead: NS
	Target	37.6 per 1000 population (8,479 offences)				
	Comment	Quarter 2 annual equivalent performance is 36.7 per 1000 population (4,147 offences during Apr-Sep 2008).				
	<b>SCI</b>	Green	Green			
		36.4 per 1000 pop.	36.7 per 1000 pop.			
<b>Improvement Target</b>	<b>NI 21 Dealing with local concerns about anti-social behaviour and crime by the local council and police</b>					Lead: CK
	Target	Baseline still to be confirmed by GOL. In the 07/08 Residents' Survey, the percentage of people who felt crime was an area of personal concern dropped from 54% to 46%				
	Comment	Information for this indicator will be monitored annually in the Place Survey (see comment above).				
	<b>SCI</b>					
<b>Improvement Target</b>	<b>NI 35 Building resilience to violent extremism</b>					LAA
	Target	The 2008/09 target is level 2. This is an average of the following criteria; Understanding of, and engagement with, Muslim communities, Knowledge and understanding of the Preventing Violent Extremism agenda, Effective development of an action plan to build the resilience of communities and support vulnerable individuals and Effective oversight, delivery and evaluation of projects and actions				
	Comment	Plans are on target. Government guidance has been slower than expected, however an officer's steering group is in place. Community organisations are commissioned to deliver engagement for women and youth and further education and capacity building. A consultation is planned for qtr 3 and the action plan will be in first draft				Lead: SS
	<b>SCI</b>	Amber	Amber			
		1	1			
<b>Improvement Target</b>	<b>NI 40 Drug users in effective treatment</b>					Lead: MM
	Target	8% increase on 2007/08 baseline				
	Comment	During December 2008, the 2007/08 baseline figure will be refreshed by GOL, putting it in line with the NHS vital signs target. <b>The target itself has not changed. The refresh would revise the baseline from 883 to 933. That would reset the number required to achieve an 8% growth to 1008. Performance covering June 2007-May 2008 was 966. This is a 3.5% increase on the 2007/08 baseline. Please note that 'effective' treatment is calculated nationally on a 3-monthly basis. The data is, therefore, not available until the following quarter.</b>				
	<b>SCI</b>	Green				
		3.5% = 966 as of May 2008				

Improvement Target	<b>NI 111 First time entrants to the Youth Justice System aged 10 – 17</b>				Lead: LJ
	Target	Direction of travel compared to same quarter last year			
		Quarter 2 shows 15% fewer entrants to the YJS than for quarter 2 last year. The baseline is to be agreed by early December. The delay is due to data sourced from the Police National Computer (PNC) not YOS.			
Comment	<b>SCI</b>	<b>Green</b>	<b>Green</b>		
		-18.5%	-15.0%		
	<b>NI 17 Perceptions of anti-social behaviour</b>				Lead: CK
Target	NA				
		This will be measured annually in the Place Survey.			
Comment	<b>SCI</b>				
	<b>NI 39 Alcohol-harm related hospital admission rates</b>				Lead: MM
Target	1% reduction in the increasing trend of alcohol-related admissions per 100,000 population (EASR) based on baseline of 1342 (06-07). <b>This equates to 1579 (2008/09). Recent data shows an increasing trend of alcohol related hospital admissions. The rate between 2002/03 - 2006/07 has almost doubled. This target represents an attempt to reduce the upward trend by 1%.</b>				
		No data available for 2008/09 - awaiting to hear back from North West Public Health Observatory (NWPHO) on timetable for this. Analysis of Alcohol Attributable Hospital Episode statistics (HES) data to identify numbers and trends to commence.			
Comment	<b>SCI</b>				
10.4% 07/08	<b>NI 117 16 to 18 year olds who are not in education, training or employment (NEET)</b>				Lead: CYP (Debbie Cottril)
Target	2008/09 target is 9.5% (as measured via Connexions)				
		Quarter 2 performance is 9.5%. Q1 figure only covered April-May. Connexions have not updated C&YP Service with the June figure			
Comment	<b>SCI</b>	<b>Green</b>	<b>Green</b>		
		8.4%	9.5%		
240 repeat incidents	Stretch target	<b>Reduction of repeat domestic violence victimisation incidents</b>			Lead: NS
	Target	176 repeats (Annual target based on a rolling 12-month figure)			
		Quarter 2 performance as of the end of September 2008 (covering the 12-month period October 2007 - September 2008) is 271 repeat DV reports. This is a rolling annual return and represents the number of repeat incidents in a 12-month period.			
	Comment	<b>SCI</b>	<b>Red</b>	<b>Red</b>	
			217	271	
51.40%	Stretch target	<b>Number of incidents of domestic violence that result in sanction detections</b>			Lead: NS
	Target	2008/09 target is 36%			
		Quarter 2 performance is 49% (477 DV offences of which 234 resulted in a sanction detection)			
	Comment	<b>SCI</b>	<b>Green</b>	<b>Green</b>	
			49.8%	49.0%	
1,503	Stretch target	<b>Reduction in personal robbery</b>			Lead: NS
	Target	1321 offences (2.6% reduction)			
		Quarter 2 annual equivalent performance is 1,046 (523 offences April- September) This is a 27% reduction on the same period last year.			
	Comment	<b>SCI</b>	<b>Green</b>	<b>Green</b>	
			944	1,046	
LOCAL	Local indicator	<b>Victim support services for children and young people</b>			Lead: JC



	<p><b>Target</b> The direction of travel for Victim Support outcomes is good. However, the original baseline given for engagement with young people was incorrect. VS is now under new management and contractual arrangements for the delivery of work linked to the ABG are being amalgamated and updated. Measurement and baseline for this target will be developed during this year to cover levels of engagement with young victims of crime</p>																
<p><b>Comment</b> <b>SCI</b></p>																	
<p><b>Cross Cutting</b></p>	<p><b>N1 % of people who believe people from different backgrounds get on well together in their local area</b></p> <p><b>Target</b> 81%</p> <p><i>Information for this indicator will be monitored from the Place Survey</i></p>	<p>PMG LAA Lead</p>															
<p><b>Comment</b></p>	<table border="1"> <caption>NI 1, 2006/07</caption> <thead> <tr> <th>Area</th> <th>Percentage (%)</th> </tr> </thead> <tbody> <tr> <td>Haringey</td> <td>78</td> </tr> <tr> <td>England</td> <td>78.9</td> </tr> <tr> <td>London</td> <td>78.6</td> </tr> </tbody> </table>	Area	Percentage (%)	Haringey	78	England	78.9	London	78.6								
Area	Percentage (%)																
Haringey	78																
England	78.9																
London	78.6																
<p><b>Cross Cutting</b></p>	<p><b>NI 4 % of people who feel they can influence decisions in their locality</b></p> <p><b>Target</b> 43%</p> <p><b>Comment</b> This will be measured by the Place Survey in September 2008</p>	<p>PMG LAA Lead</p>															
<p><b>Comment</b></p>	<table border="1"> <caption>NI 4, 2006/07</caption> <thead> <tr> <th>Area</th> <th>Percentage (%)</th> </tr> </thead> <tbody> <tr> <td>Haringey</td> <td>41</td> </tr> <tr> <td>England</td> <td>31.8</td> </tr> <tr> <td>London</td> <td>39.5</td> </tr> </tbody> </table>	Area	Percentage (%)	Haringey	41	England	31.8	London	39.5	<p><b>SCI</b></p>							
Area	Percentage (%)																
Haringey	41																
England	31.8																
London	39.5																
<p><b>Cross Cutting</b></p>	<p><b>NI 6 Participation in regular volunteering</b></p> <p><b>Target</b> This will be measured by the Place Survey but the target and baseline deferred until 2009, when a statistically significant improvement will be agreed as part of year 1</p> <p><b>Comment</b> The citizenship survey has been released with national level statistics. Below are the headline figures for the volunteering question</p>	<p>PMG LAA Lead</p>															
<p><b>Comment</b></p>	<table border="1"> <caption>Participation in volunteering - England</caption> <thead> <tr> <th>Year</th> <th>All adults (%)</th> <th>Group at risk of social exclusion (%)</th> </tr> </thead> <tbody> <tr> <td>2001</td> <td>47</td> <td>41</td> </tr> <tr> <td>2003</td> <td>50</td> <td>44</td> </tr> <tr> <td>2005</td> <td>50</td> <td>43</td> </tr> <tr> <td>Apr - Dec 2007</td> <td>47</td> <td>41</td> </tr> </tbody> </table>	Year	All adults (%)	Group at risk of social exclusion (%)	2001	47	41	2003	50	44	2005	50	43	Apr - Dec 2007	47	41	<p><b>SCI</b></p>
Year	All adults (%)	Group at risk of social exclusion (%)															
2001	47	41															
2003	50	44															
2005	50	43															
Apr - Dec 2007	47	41															
<p><b>NI 7 - Local</b></p> <p><b>Target</b> Environment for a thriving third sector</p> <p>Baseline not available, to be set with targets as part of year 1 refresh</p> <p><b>Comment</b></p>		<p>PMG LAA Lead</p>															
<p><b>Cross Cutting</b></p>	<p><b>NI 22 Perceptions of parents taking responsibility for the behaviour of their</b></p>	<p>HSP PMG</p>															

	<i>Target</i>	<i>Baseline still to be confirmed</i>			
	<i>Comment</i>	<i>To be measured by the Place Survey</i>			
	<b>SCI</b>				
<b>Cross Cutting</b>	<b>NI 23</b>	<b>Perceptions that people in the area treat one another with respect and dignity [Cross Cutting]</b>			HSP PMG
	<i>Target</i>	<i>Baseline still to be confirmed. In the 07/08 Residents' Survey, 80% agreed that people treated each other well. To be measured by the Place Survey</i>			
	<i>Comment</i>				
	<b>SCI</b>				
<b>Cross cutting</b>	<b>NI 140</b>	Fair treatment by local services			PMG LAA Lead
	<i>Target</i>	71%			
	<i>Comment</i>	To be measured by the Place Survey			





# Project Highlight Report

## Period: April - June 2008

PROJECT HIGHLIGHT REPORT - SAFER COMMUNITIES Q2										Appendix 2 c									
Projects	Project Manager	Board Outcomes				RAG Status				Finances				Year to date	Comments				
		Economic Wb Achieve	Be Healthy	Positive Contribution	Be Independent	Slay Safe	Last Quarter	This Quarter	Timescale	Resources	Issues	Risks	Budget			Total Budget 08/09	Spend To Date	Budget Left to Spend	
Community Safety CCTV Management	Ann Cunningham													£25,000				£25,000	Awaiting completed RAG status
Young Person's Substance Misuse Grant (amalgamated funds)	Paulette Haughton																		Original budget profile is due to the Young People's Substance Misuse Commissioner and the Senior Practitioner Substance Misuse posts being vacant. Commissioner post is covered by existing employee and Snr Practitioner post has recently been filled. Budget has been re-profiled to ensure
Anti-Social Behaviour Action Team	Mike Bagnall																		The ASBAT in Haringey is well above the national average for taking legal action to protect residents (source: Home Office). All enforcement tools are being used with ABCs favoured over ASBOs wherever relevant. Spend is on track but officers are carrying three times the recommended case load with no growth since 2003.
Partnership Board Annual Delivery Plans	Claire Kowalska																		All Q2 milestones and planning on track. Expenditure is behind schedule due in part to invoicing and to the need for further analysis ahead of final commissioning. New PMG for Safer Communities to agree commissioning position at November 10th meeting.
Safer Communities Provision	Claire Kowalska																		To deliver an statutory, policy and partnership co-ordination work on behalf of the Safer Communities Executive Board and HSP, and to manage and account for all funds allocated to that board under the
ASB Grant	Claire Kowalska																		To provide policy, partnership and strategic co-ordination in relation to ASB and Hate Crime. To manage all devolved budgets.
Addressing & Reducing Domestic Violence	Eve Featherstone																		To co-ordinate policy, strategy and implementation of all DV and Gender based violence work in the borough on behalf of the partnership. To contribute significantly to the stretch targets on DV.
Victim Support	Tessa Newton																		Former allocations to Safer Communities & CVTF Service have been rolled into one amount. Key appointments are now in place (Borough Manager and Outreach workers for young people) following a slow start. Key milestones all being met. Victim Support local target is unworkable and is being revisited by the PMG. Expenditure is on track. There is a risk associated with demand.
Haringey Police Provisor	Ian Kibblewhite																		All milestones are Green. Expenditure and key targets are on track. There is an emerging issue with Vehicle Crime. This will be picked up by the PMG
DAAT Partnership Support Grant	Marion Morris																		Milestones and expenditure on track. Number of drug users into effective treatment services, social integration, protecting and supporting communities, and about public information campaigns in
Preventing Violent Extremism Fund	Sean Sweeney																		To manage, commission and monitor the PVE programme to move Haringey to level

# Project Highlight Report

## Period: April - June 2008

Projects		Project Manager		Finances										Year to date	Comments				
				Board Outcomes		RAG Status		Total Budget 08/09								Spend To Date		Budget Left to Spend	
		Achieve Economic Wp	Be Healthy	Contribution Positive	Be Independent	Stay Safe	Last Quarter	This Quarter	Timescale	Resources	Issues	Risks	Budget	Total Budget 08/09	Spend To Date	Budget Left to Spend	Project objectives/targets 08/09	Year to date	Comments
Anti-Burglary Support Project						✓	G	G	G	G	G	G	G	£40,000	£19,859	£20,141	To reduce repeat burglaries. To prevent burglary in identified areas. To intervene to assist vulnerable groups		All milestones and expenditure on track
<p><b>Note:</b> Traffic light annotation is based on the following:</p> <p>Green Status- the project is on schedule to deliver agreed milestones/outcomes in line with the project plan</p> <p>Amber Status- the project has encountered some issues which could affect the delivery of outcomes within agreed time, cost and resources. Recovery action is underway, but has either not yet been approved or tested.</p> <p>Red Status- Delivery of outcomes within agreed time, cost and resources is not presently possible. The project may have stalled and requires urgent attention</p>																			

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## **SAFER COMMUNITIES RISK REGISTER 2008/09**

This register sets out the principal risks under the responsibility of the Safer Communities Executive Board. The risks are linked to the new performance framework which begins with effect from 1 April 2008 and are based upon the objectives and targets set out below.

The overarching target area for SCEB is Public Sector Agreement 23: Make Communities Safer. The National Community Safety Plan also recognises overlap with the PSAs set out in section 2.2 of this strategy

### **Safer Communities priorities and key targets (2008 – 2011)**

- Target 1: To provide co-ordination, development and monitoring of strategic policy and planning to reduce crime, substance misuse and anti-social behaviour
- Target 2: To reduce serious violent and acquisitive crime (NI 15 and 16)
- Target 3: To prevent offending and re-offending by young people, reducing first time entrants to the CJS for 10 – 17 year olds (NI 111) and prevent re-offending by adults
- Target 4: To deal with local concerns about anti-social behaviour and crime by the local council and police (NI 21)
- Target 5: To increase the numbers of drug users in effective treatment (NI 40)
- Target 6: To build resilience to violent extremism (NI 35)
- Target 7: To ensure that the Borough continues to be well prepared for emergencies – increasing awareness of civil protection arrangements in the area (NI 37)
- Target 8: To increase local confidence in the criminal justice system

### **Key to the Risk Register:**

**Inherent Risk:** assessed by Impact (I) and Likelihood (L). The Inherent risk is the impact of the risk occurring, and how likely it is to occur, without any mitigating actions in place to address the risk. The Impact and Likelihood of the risks are scored from 1 to 9 with 1 being low and 9 high. The rankings can be tied into the overall Council Risk Framework.

**Controls:** the actions and processes which are currently in place to manage the risk identified.

**Residual Risk:** assessed on the same rankings as Inherent Risk. The Residual Risk is the impact and likelihood of the risk occurring with the current controls in place.

Further Action: Where there is outstanding residual risk, further actions have been identified to reduce the exposure to the risk.

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Ref	Risk Identified	Inherent Risk		Controls	Residual Risk		Comment / further action
		Impact	Lhood		Impact	Lhood	
<b>Target 1: To provide co-ordination, development and monitoring of strategic policy and planning to reduce crime, substance misuse and ASB</b>							
1	Failure to implement the recommendations and requirements from the Crime and Disorder Act Review	7	5	<ul style="list-style-type: none"> <li>➤ Performance Management Group (PMF) in place for the SCEB with senior leadership. More effective links between area-based problem solving, borough-wide monitoring and the PMG</li> <li>➤ New Safer for All Strategy 2008-2011</li> </ul>	6	4	New Safer for All strategy has taken account of the requirements
2	Failure to improve performance of the Safer Communities Partnership	7	7	<ul style="list-style-type: none"> <li>➤ Evaluation framework is picking up any failures/delays in delivery</li> <li>➤ Renewed PMG will be ensure proactive monitoring and adjustment</li> <li>➤ Two-way delivery model is underway</li> <li>➤ Full-time Development Co-ordinator (Data and Performance) in place</li> </ul>	5	3	Effective use of partnership funds Improve usefulness and timeliness of Data reports and joint tasking
3	Failure to improve performance of the Drug Intervention Programme			<ul style="list-style-type: none"> <li>➤ Preparation of Adult Treatment Plan 08</li> <li>➤ Implementation of Young Person's</li> </ul>			Close monitoring of all key contracts Corporate (joint)

Ref	Risk Identified	Inherent Risk		Controls	Residual Risk		Comment / further action
		Impact	Lhood		Impact	Lhood	
				Treatment Plan ➤ Monitoring of contracts (crack service, DIP, Step Ahead, Involve etc)			commissioning model awaited
<b>Target 2: To reduce serious violent and acquisitive crime (NI 15 and 16) ; and domestic violence (existing stretch target)</b>							
4	<b>Failure to achieve volume crime reductions</b>	5	8	➤ Robust monitoring in place ➤ Maintaining tried and tested responses (Video ID suite, Q cars, intelligence, bail conditions) ➤ Experienced multi-agency problem-solving groups are in place ➤ Greater priority across the partnership on early intervention and prevention	5	6	Focusing efforts on smaller no. of targets will help. Impact may only be seen over longer term New targets plus new partners to get engaged Importance of maximising partnership work and community engagement
5	<b>Failure to co-ordinate activity across Council departments and with key partners</b>	8	7	➤ Review of contribution and roles/ responsibilities is underway ➤ Realignment of work plan priorities for Safer Communities strategic team ➤ Corporate assessment of overlaps and common ground	6	4	Promote section 17 duties

Ref	Risk Identified	Inherent Risk		Controls	Residual Risk		Comment / further action
		Impact	Lhood		Impact	Lhood	
				planned early 2008/9			
6	<b>Failure to reduce repeat victimisation for victims of domestic violence (stretch target)</b>	8	8	<ul style="list-style-type: none"> <li>➤ Close monitoring by DV Partnership Board and through performance management</li> <li>➤ Re-visit target parameters with GOL</li> <li>➤ Commission perpetrator programmes</li> <li>➤ Specialist Hearthstone services</li> <li>➤ Development of a MARAC</li> <li>➤ Operation Athena days</li> </ul>	4	6	The definition of a repeat offender is within a 12 month period. There are some issues about the correct method of measurement for this target which are the subject of discussions with GOL
<b>Target 3: To prevent and reduce offending by young people aged 10-17 and re-offending by young people and adults</b>							
7	<b>Failure to prevent and reduce offending and re-offending by young people</b>	7	9	<ul style="list-style-type: none"> <li>➤ Map and co-ordinate youth-related prevention and intervention work across the HSP</li> <li>➤ Co-ordinate investment in youth activity and diversion with proven outcomes</li> <li>➤ Evaluation of Multi-systemic Therapy programme by 2009</li> <li>➤ Improvement plans all being</li> </ul>	5	6	Closely monitor and consider other actions as required

Ref	Risk Identified	Inherent Risk		Controls	Residual Risk		Comment / further action
		Impact	Lhood		Impact	Lhood	
				progressed			
8	<b>Failure to reduce re-offending by adults</b>	7	9	<ul style="list-style-type: none"> <li>➤ Commitment to adapt the London Resettlement Model locally in 08/09</li> <li>➤ Women's London Resettlement Project underway</li> <li>➤ DIP/PP0 alignment in place and producing result</li> </ul>	5	6	Resources and ability to deliver will require close monitoring NOMS may undergo further restructuring
<b>Target 4: To deal with local concerns about anti-social behaviour and crime by local authority and police</b>							
9	<b>Inability to favourably influence public perception</b>	5	8	<ul style="list-style-type: none"> <li>➤ Continue Safer Neighbourhood Teams</li> <li>➤ Delivering Communications Strategy and targeted community engagement</li> <li>➤ Area-based working and problem solving model to be rolled out</li> </ul>	5	6	Pilot effectiveness of local communications/marketing efforts
10	<b>Failure to progress ASB cases that involve harassment and serious threats of violence, resulting in damage to individuals and the SCP</b>	8	8	<ul style="list-style-type: none"> <li>➤ Maintain policy of early intervention and effective application of all ASB-related legislation</li> <li>➤ Close partnership work, especially between Police/ASBAT/Enforcement</li> </ul>	5	6	Resources and levels of absence will need to be closely monitored



Ref	Risk Identified	Inherent Risk		Controls	Residual Risk		Comment / further action
		Impact	Lhood		Impact	Lhood	
				➤ Introduction of new ASB strategy			
<b>Target 5: To increase numbers of drug users in effective treatment</b>							
11	<b>Failure to deliver key aims of the Adult Drug Treatment and Young People's Substance Misuse Plans</b>	5	7	<ul style="list-style-type: none"> <li>➤ Budget re-profiling underway</li> <li>➤ Effective tendering followed by robust contract monitoring</li> <li>➤ DAAT Performance Management Group involving providers to ensure action taken if targets not being met.</li> <li>➤ User involvement and move towards individualised budgets underway</li> </ul>	5	4	Mainstream responsibility crucial as well as co-ordinated wrap around services especially with housing, employment/skills etc
<b>Target 6: To prevent violent extremism</b>							
12	<b>Failure to make an impact, especially in the short term</b>	7	7	<ul style="list-style-type: none"> <li>➤ Programme of prevention, diversion, engagement and education underway with young people and Muslim Women</li> <li>➤ Strong links with community exist through Police Community Liaison Officer and CPCG</li> </ul>	5	5	This work is relatively new and may only bear fruit in the long run

Ref	Risk Identified	Inherent Risk		Controls	Residual Risk		Comment / further action
		Impact	Lhood		Impact	Lhood	
<b>Target 7: To ensure that the Borough continues to be well prepared for emergencies and Civil Contingencies Act 2004</b>							
13	<b>Perceived failure of Partnership's response to an emergency</b>	9	6	<ul style="list-style-type: none"> <li>➤ Emergency and Business Continuity Plans in place (+ LESLP procedures, pan-London plans and protocols) along with programme of exercise/ training</li> <li>➤ Excellent partnership arrangements in place through Haringey Emergency Planning Partnership (HEPP) and the Local Resilience Forum (LRF)</li> <li>➤ Contingency plans in place</li> </ul>	7	4	Use 'Minimum Standards for London' to review plans and capability of the partnership

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haringey strategic partnership

**Meeting:** Safer Communities Executive Board

**Date:** 12 December 2008

**Report Title:** Key Issues from Acquisitive Crime Partnership Board

**Report of:** Eliza Meechan, Safer Communities Policy Officer

### Summary

The Acquisitive Crime Partnership Board is responsible for taking forward partnership activity to contribute to the achievement of NI16 (serious acquisitive crime rate). Good progress is being made on the completion of the board's action plan. The board has also developed and is taking forward a burglary action plan.

### Recommendations

This report is for information only.

### Financial/Legal Comments

N/A

### For more information contact:

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 Title: Safer Communities Policy Officer  
 Tel: 0208 489 2984  
 Email: [eliza.meechan@haringey.gov.uk](mailto:eliza.meechan@haringey.gov.uk)

## 1. Background

- 1.1. The Acquisitive Crime Partnership Board meets on a quarterly basis and is responsible for taking forward multi agency activity to contribute to the achievement of NI16 (serious acquisitive crime rate).
- 1.2. According to the Metropolitan Police Service (MPS) weekly scorecard, in this performance year to date (1<sup>st</sup> April to 16<sup>th</sup> November) the serious acquisitive crime rate has fallen by 1.6% compared to the same period last year. However, burglary has increased by 2.9% and theft from a motor vehicle has increased by 8.6%.

## 2. Key Issues

- 2.1. The acquisitive crime partnership board action plan is progressing well. The action plan includes activity relating to intelligence-led crime prevention advice, sharing information between different partners and implementing the problem solving model to address specific crime issues.
- 2.2. The board has prioritised both motor vehicle crime and burglary as these crime types contribute most significantly to the overall serious acquisitive crime rate.
- 2.3. During the first quarter of 2008/9 burglary continued to show an increase. In response to this information the September Acquisitive Crime Partnership Board (ACPB) focused on burglary. A partnership burglary action plan has been developed and is being delivered by members of the board.
- 2.4. The partnership burglary action plan is divided into four key objectives: prevention, intelligence and data analysis, enforcement and reassurance.
- 2.5. One of the key projects commissioned as part of the action plan was a proactive target hardening project for properties in three burglary hotspot areas. This approach is based on good practice from other borough and on a model used in Haringey for victims of burglary aged 55 and over.
- 2.6. Funding was also secured to commission a burglary schools project. However, the campaign was revised in response to a significant increase in allegations of theft from motor vehicles. A competition will be run for primary school students to re-design a motor vehicle crime prevention poster. The aim of this project is to update the current publicity and to raise awareness of measures to prevent theft from motor vehicles among students and their families.
- 2.7. As part of the burglary plan, work is also being carried out to bring the crime prevention and the housing agendas together. This includes the ACPB commenting on the draft Housing Strategy and the MPS Crime Prevention Officers sharing information with Housing Renewal Team about vulnerable properties. This will help to develop a picture about private landlords so that enforcement action can be taken, where necessary.
- 2.8. The November ACPB meeting focused on motor vehicle crime. The following actions were agreed:
  - a) Further analysis of the problem will be completed. This will include the development of victim profiles and a mapping exercise.
  - b) Targeted projects will be developed on the basis this analysis.
  - c) Victim profiles will be monitored to assess the impact of these projects

- 2.9. The next ACPB meeting will include a presentation about the Haringey re-offending action plan, an update about burglary and motor vehicle crime.

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**Meeting:** Safer Communities Executive Board

**Date:** 12 December 2008

**Report Title:** Key Issues from Anti Social Behaviour (ASB) Partnership Board

**Report of:** Otis Williams, Safer Communities Policy Officer

### Summary

The ASB Partnership Board is responsible for taking forward partnership activity to contribute to the achievement of NI21 (dealing with local concerns about anti-social behaviour and crime by the local council and police - PSA 23). Good progress is being made on the completion of the board's action plan.

Other linked and relevant NIs include, 1, 3, 17, 24, 25, 27, 35, 38, 41, 42, 110, 111, 114 and 115.

### Recommendations

This report is for information only.

### Financial/Legal Comments:

N/A

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## 1. Background

- 1.1. The ASB Partnership Board meets every two months and is responsible for taking forward multi-agency activity to contribute to the achievement of NI21 (dealing with local concerns about anti-social behaviour and crime by the local council and police - PSA 23).
- 1.2. The Place Survey (currently in progress) is to provide results in the next couple of months which, once analysed, will be used to establish

a base line and future performance target (the performance target is then to be agreed with GOL). National Indicators (NI) 22 and 23 have been removed by Government due to their duplicating other NIs.

## 2. Key Issues

- 2.1. The ASB partnership board action plan is on-track with improved communication a pervasive element throughout.
- 2.2. The ASB Strategy 2009/11 is currently out for consultation and is on the forward plan. It is due to go to Cabinet on 18th December 2009. Feedback to date has been positive with the public endorsing the proposed approach of prevention and balanced enforcement. Both the summary and full version strategy is available from Otis Williams, CST, upon request.
- 2.3. The partnership developed a coordinated plan during the second quarter of 2008/9 for joint activity during the Halloween / Fireworks time period. This has been monitored and is currently being evaluated in the third quarter. This also ties in with the Home Office initiative – 'Not in My Neighbourhood Week' which took place during, 13-17<sup>th</sup> Oct.
- 2.4. A problem solving approach has been adopted to tackle intractable issues. Such as those in around the Wickes Dispersal Order currently in place. Further, all seven area based working groups will be trained in problem solving by the end of the financial year.
- 2.5. The use of Introductory Tenancies is currently being considered locally and is on the current forward plan (Cabinet – 16<sup>th</sup> December). This comprises of a probationary period for new housing tenants prior to full rights of tenure being acquired. The provision is endorsed by Government and an example of best practice in using all tools and powers to tackle ASB. It is also part of the Audit Commission's Key Lines of Enquiry (KLOE 6 – Tenancy and Estate Management).
- 2.6. Improving the co-ordination of referrals between the ASBAT and mental health teams (MHT) is an ongoing piece of work which has commenced with the MHT signing up to the partnership Information Sharing Protocol. Further work is to be progressed concerning a clear protocol with an appropriate process of support for complainants and perpetrators (between ASBAT and MHT).
- 2.7. Local delivery of the Youth Taskforce Action Plan is on track. With a number of projects in progress. These include Challenge and Support, Youth Capital Fund Plus and the Youth Crime Action Plan.
- 2.8. Addressing the correlation between alcohol and ASB (links to Alcohol Strategy Action Plan) is a priority with a particular focus on monitoring trends and responses to street drinking (e.g. through use of Controlled Drinking Zones and support provision for those with particular needs).

- 2.9. The Hate Crime Steering Group reports to the ASB Partnership Board. Amongst its current projects is a publicity campaign (due to commence during quarter 4) to encourage people to report hate crimes they have witnessed or suffered. Statutory partner agencies as well as voluntary organisations are linked into this work.

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**Meeting:** Safer Communities Executive Board

**Date:** 12 December 2008

**Report Title:** DAAT Partnership Board Update

**Report of:** Marion Morris

### **Purpose**

To provide the Board with an update on key pieces of work undertaken by the DAAT Partnership Board in the last quarter.

### **Summary**

#### **Performance Update:**

As of July 08 (latest data) Haringey DAAT now has 980 problematic drug users in effective treatment which equates to 5.04% of the annual drug treatment target. NI40.

#### **Drug System Change Pilots – Expressions of Interest:**

The DAAT has submitted an EOI to be considered as one of the potential pilot sites for testing out personalised budgets with drug users.

The aim of this drug system change pilot will be to test whether individual or personalised budgets can be successful in improving the reintegration and rehabilitation of drugs users who have completed treatment and are abstinent or who have stabilised on a care planned treatment program.

Personalisation is taken to mean – “the way in which services are tailored to the needs and preferences of citizens. The overall vision is that the state should empower citizens to shape their own lives and the services they receive”.

The pilot proposes to utilise existing Pooled Drug Treatment and Local Authority Community Care monies to expand DASH’s role into supporting service users to develop self directed support plans, through either self or joint assessment.

The outcome of the EOI will be known by 22 December – with successful partnerships then invited to work up a more detailed proposal for submission on 6 February.

If the proposal is successful existing governance arrangements will be

utilised. In addition a new Drug System Change Pilot Programme Board will be set up to capture the learning and drive the project forward. This in turn will feed into the existing local Transforming Social Care Board.

The DAAT Strategy Manager will sit on the Advisory Board being set up by the Royal Society of Arts which is being established to (i) work with West Sussex DAAT to deliver an intensive action research pilot into personalised services and individual budgets for drug users; and (ii) provide a forum for sharing learning and good practice between Haringey and West Sussex Drug System Change Pilots.

**Future Substance Misuse Training:**

From next year the substance misuse training programme - which is delivered free to all professionals and residents living & working in Haringey will cease (due to budget reductions).

The DAAT are in discussion with both OD & L and the PCT Training Department re taking over the commissioning of this training.

**Alcohol Strategy:**

The alcohol strategy was officially signed off at the cabinet meeting of the 18 November 2008. Work is now well underway to implement the action plan, key things to note:

- Public Health undertaking an analysis of alcohol related hospital admissions.
- Detailed commissioning proposal to being worked up for submission to PCT in next few weeks.
- Detailed modelling of treatment system being presented at the February DAAT Joint Commissioning Group.
- Xmas alcohol campaign event happening on 12<sup>th</sup> December – Wood Green Shopping City. Information stall and new alcohol harm reduction leaflet being distributed.
- A meeting has been held with Medical Director, A & E Consultant and Assistant Chief Executive of North Middlesex Hospital re taking forward the brief intervention work in A & E and on the wards. Also discussed was how we could better improve data collection of alcohol related violence. Membership of the existing Steering Group which oversees the Alcohol Brief Interventions work will be extended to include Consultant and Assistant Chief Executive.

**NTA Review:**

The annual six monthly National Treatment Agency review of the DAAT took place on the 21 November 2008. This is largely a performance review of the DAAT and its effectiveness. The NTA heard from the DAAT service user and carer representatives. The review was very positive and we await formal written feedback.

**Legal/Financial Implications**

N/A

**Recommendations**

To note progress to date.

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**Meeting:** Safer Communities Executive Board

**Date:** 12 December 2008

**Report Title:** Key Issues from the Other Violent Crime Partnership Board

**Report of:** Eliza Meechan, Safer Communities Policy Officer

### Summary

The Other Violent Crime Partnership Board is responsible for taking forward partnership activity to contribute to the achievement of National Indicator 15 (serious violent crime rate). Good progress is being made on the completion of the board's action plan.

### Recommendations

This report is for information only.

### Financial/Legal Comments

N/A

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## 1. Background

- 1.1. The Other Violent Crime Partnership Board (OVCPB) meets on a quarterly basis and is responsible for taking forward multi agency activity to contribute to the achievement of NI15 (serious violent crime rate).
- 1.2. 2008/9 is the baseline year for NI15. During the summer period a significant number of Metropolitan Police Service (MPS) divisions recorded a sudden increase in NI 15. This anomaly has been attributed to changes in Home Office counting / recording rules.

Currently the MPS is conducting a review of the crime types within NI 15 which, it is hoped, will be completed by mid January 2009. Until

such a time no statistical data pertaining to NI15 will be released by the MPS Performance Information Bureau.

## 2. Key Issues

- 2.1. Good progress has been made on the other violent crime partnership board action plan.
- 2.2. The action plan can be divided into three key areas of work: research, improving information sharing and responding to central government guidance. Some of the key achievements to date are detailed below.

### 2.2.1. Research:

The OVCB committed to developing a programme of research and relevant action about alcohol related violence. This action forms part of the recent alcohol strategy review and related action plan.

In 2009 an MPS Analyst will be commissioned to contact the victim and investigating officer of every violent incident over a three month period to ask whether alcohol had been involved. The aim of this work is to build a better picture of the nature and extent of the problem in the borough from which relevant action can be taken.

### 2.2.2. Improving information sharing and quality:

The practice of sharing information about 'at risk' young people between the Borough Intelligence Unit (BIU) and the Youth Offending Service has been formalised as part of the OVCB action plan. This practice started in 2007/8 and proved to be useful in ensuring the provision of early intervention programmes for these young people. However, following changes in BIU personnel, this information exchange stopped. Formalising this process by writing the responsibility into the Robbery Analyst's job description has helped to re-invigorate the process.

Work is also in progress to improve the relationship with local health services by examining the data sharing possibilities. The A&E at North Middlesex Hospital has carried out a survey of admissions for stabbings; the findings of which are expected in January.

The Government Office for London is now supporting work led by the Department of Health to develop and implement a comprehensive data sharing agreement and operating procedure for all NHS hospitals. This agreement will cover the sharing of information relating to treatment of non-accidental injuries arising from the use of knives or similar bladed articles. The OVCB will be monitoring the progress of this London-wide initiative.

### 2.2.3. Responding to central government guidance:

The Tackling Gangs Action Programme (TGAP) was established in 2007 and was driven by a multi-disciplinary team from Birmingham, Liverpool, London and Manchester. The Home Office published the guide at the end of May 2008 to capture and disseminate some of the good practice developed as part of the TGAP. The guide provides the following information illustrated by examples from the four TGAP areas: understanding the problem, planning a partnership response, preventing gang membership, devising exit strategies, targeting gang members and community reassurance.

Gangs advisors from the Violent Crime Directorate attended the OVCB in July. They were impressed with the partnership work taking place in Haringey and have agreed to keep the board updated about the gang assessment tool they are piloting.

- 2.3. The OVCB has recently agreed to take ownership of the action plan that was put together in response to research examining disproportionality in Haringey.
- 2.4. The next OVCB meeting will include updates about; Transport for London operations, the preventing violent extremism agenda and the progress of the disproportionality action plan.

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**Meeting:** Safer Communities Executive Board

**Date:** 12 December 2008

**Report Title:** Youth Offending Service (YOS) Partnership Board

**Report of:** Linda James, Youth Offending Service Strategic Manager

### Summary

The Youth Offending Partnership Board is responsible, among other key targets, for one of 6 improvement targets underneath Safer Communities. This is NI 111: First time entrants to the Youth Justice System aged 10 – 17. Performance is measured by the direction of travel and this was positive at the end of quarter 1 with an 18.5% reduction over the same period last year.

### Recommendations

For information only.

### Financial/Legal Comments

N/A

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### Background

The YOS Partnership Board is a multi disciplinary Board which meets on a quarterly basis. The Borough Commander chairs the meetings and the Deputy Director of Children and Young People's Service (CYPS) is the vice-chair. The Board is due to meet on 11<sup>th</sup> December and has not met since the previous SCEB, as it meets quarterly.

### The Scaled Approach:

The YJB has issued the Post-consultation Scaled Approach which was introduced in September 2009 with the Youth Rehabilitation Order and new National Standards. The revised scaled approach will still include 12 Asset (assessment tool) scores, but also 4 new static risk factor scores – offence type, age at first reprimand/caution/warning, age at first conviction, number of

previous convictions. On the basis of the scores, appropriate levels of intervention will be required. I have been advised by the YJB London Regional Manager that there are likely to be resource implications for London YOS's due to the anticipated number of high intervention levels identified. The YOS performance analyst is looking into methods of estimating, in advance, possible numbers in this category.

**First time entrants (LAA target):**

Haringey has the third highest number of first time entrants to the Youth Justice system in London (after Newham and Croydon). The LAA target is to reduce this number and is now calculated using PNC (police national computer) data rather than YOS data. The baseline is 452 but will be calculated in future as a rate per 100,000 population of 10 to 17 years olds in the Borough . From 7<sup>th</sup> July a pre-reprimand scheme has been operating in the Borough.

**Funding applications:**

- The YOS and partners have been working with Rainer/Crime Concern (now Catch22) and have been successful gaining funding for an Intensive Intervention Project, funded by the DSCF. This is one of only two IIP's in London.
  
- The YOS worked with other Council departments and the Police to submit successful funding bids (total of £90k for 2008/09) for Youth Crime Action Plan work. This includes reparation and positive activities for young people at risk of offending on Friday and Saturday evenings/nights, YOS workers to carry out risk assessments in Police stations, and preparation for a Family Intervention programme to be set up for April 2009. This work will assist Haringey in gaining the larger funds of £700k over two years for the same work, but we will have to ensure the Family Intervention Programme is then operational.